

Page 1 of 30

# CHECKLIST FOR CAPACITORS MANUFACTURER AND LINE SURVEY

ESCC Basic Specification No. 2023000

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PAGE 2

**ISSUE 3** 

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PAGE 3

**ISSUE 3** 

### **DOCUMENTATION CHANGE NOTICE**

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PAGE 4

ISSUE 3

### TABLE OF CONTENTS

1	INTRODUCTION	5
2	SURVEY CHECKLIST	5
2.1	INTERVIEW ON ARRIVAL OF SURVEY TEAM	5
2.2	MANUFACTURER AND SURVEY TEAM INFORMATION	5
2.3	MANAGEMENT ORGANISATION	7
2.4	QUALITY ASSURANCE SYSTEM AND ORGANISATION	9
2.5	CALIBRATION	11
2.6	DRAWING AND CHANGE CONTROL	12
2.7	RELIABILITY	13
2.8	CONTROL OF PROCUREMENT SOURCES	16
2.9	CONTROL OF INCOMING MATERIALS (PERFORMED IN SITU)	16
2.10	IN-PROCESS INSPECTIONS AND TESTS	18
2.11	SURVEY OF MANUFACTURING LINE	21
2.11.1	Leads	21
2.11.2	Capacitor Element	21
2.11.3	Capacitor Enclosure	22
2.11.4	Final Test Area and Screening Facility	23
2.12	PRESERVATION, PACKING AND SHIPPING	27
2.13	SUMMARY OF INSPECTION RESULTS	29
2.14	GENERAL OBSERVATIONS (NOT TO EXCEED 2 PAGES)	30



PAGE 5

**ISSUE 3** 

### 1 INTRODUCTION

This checklist is intended for use during the initial survey of a Manufacturer's ability to produce high quality articles, his management organisation, production facilities, test facilities and technical know-how. When completed, this checklist should enable the party interested in procurement of the subject components to assess the ability of the Manufacturer concerned to successfully execute a contract for the supply of high reliability space hardware.

### 2 SURVEY CHECKLIST

#### 2.1 INTERVIEW ON ARRIVAL OF SURVEY TEAM

- (a) Introductory Remarks by Team Leader (Explanation of purpose of survey, procedures to be followed, time limitations, etc.):-
- (b) Notes (Atmosphere during reception, willingness to co-operate, interest shown, comments on personnel, general remarks):-

#### 2.2 MANUFACTURER AND SURVEY TEAM INFORMATION

(a) Survey requested by:

Survey requested by.	
Survey Team Leader:	
Team Members:	

#### (b) Key personnel of Manufacturer interviewed:-

	Name	Function	Tlph. Ext
1			
2			
3			
4			
5			

(c) Type of Company (Private company, limited company, etc.)

Affiliated with any other company? If so, which:



	No. (	of employees:					
	- Tot	al number:					
	- Pro	oduction:					
	- Qu	ality Assurance:					
	- Q.A	A. Inspection:					
	- Pro	od. Engineering:					
	- De	sign Engineering:					
	- Re	liability Control:					
	- Oth	ner:					
(d)	Num	ber of shifts:					
(e)	Plan	t area:					
(f)	Gen	eral Production line:					
	1.	Device types mar	nufactured:				
	2. Will flow diagrams of steps to produce capacitors be available to Survey Team?					am?	
				YES		NO	
		Are specifications, if	any, reference	ed in the flow	v diagrams?		
				YES		NO	
(g)	Princ	cipal Government and	l industrial cus	tomers:			
	1.						
	2.						
	3.						
	4.						
	5.						



(h) The Manufacturer's Quality System is organised in accordance with:

Comments:

(i) Manufacturer's Government Service Inspection:

DCAS Inspector, resident/non-resident

(j) National Inspectorate:

#### (k) Is the Manufacturer's capacitor production

(1)	Continuous?	YES	NO	
(2)	Pilot production?	YES	NO	
(3)	Advanced R&D, limited?	YES	NO	

(I) The Manufacturer has adequate experience in the production of the following hi-rel parts:

### 2.3 MANAGEMENT ORGANISATION

- (a) What is general policy/attitude of the Management regarding quality/reliability programme?
- (b) Which level of Management participates actively in orientating policy towards space component production?
- (c) Which organisation, if any, reviews and monitors all work involved in space component production?
- (d) Is work related to space components (contracts) regarded as "normal business" or as belonging to the "unique order" category?
- (e) What is the general policy concerning proprietary rights?



PAGE 8

**ISSUE 3** 

- (f) Has the "Reliability" department the same authority from Management as the "Engineering" and "Production" departments? Does this mean direct responsibility for reliability of products in the line?
- (g) Has the Q.A. Manager direct authority for implementation of quality policy and actions related to the line?
- (h) Does a system exist for the regular supply of quality report summaries to Management?

Does this system lead to (corrective) actions being taken in respect of the production line?

- (i) Are key management staff notified of persistent out-of-control conditions?
- (j) What is length of service and experience of key management personnel (Q.A., Reliability, Production, Engineering Design)?
- (k) How would contract for space components be organised?
- (I) How can original requirements from Orderer (Space Agency or end-user) be assumed to be correctly translated into internal instructions?
- (m) How can information necessary to the Orderer (corrective actions, deviations, notification of inspections and/or problem areas) be assumed to be issued and channelled to the Orderer?



### 2.4 QUALITY ASSURANCE SYSTEM AND ORGANISATION

(a) To whom does Q.A Manager report?

		YES	NO
(b)	Does the company reflect a positive attitude towards Quality Assurance? Comments:		
(c)	Has the Q.A. group sufficient authority in relation to its position within the company's organisation (see organigram)? Comments		
(d)	Are areas of responsibility within the Q.A. group clearly defined? Comments		
(e)	Are corrective actions to which Q.A. management is committed delegated to responsible staff or does Q.A. management have direct authority regarding the line? Which?		
(f)	Is there a periodic and comprehensive quality data reporting system which covers all operational phases? Comments		
(g)	What is the relationship between Q.A. and Reliability?		
(h)	Is a Q.A. manual or equivalent document supplied to all levels of appropriate supervisory personnel?		
	Is such document kept updated? Comments		
(i)	Are written procedures available for identification and positive control of accepted/rejected materials? Comments		
(j)	What is ratio Q.A. inspectors : personnel directly involved in		

production?



PAGE 10

(k)	Is inspection (acceptance sampling or sorting) performed by Q.A.							
	On receipt?	Sampling		Sorting		None		
	During processing?	Sampling		Sorting		None		
	During final testing? Comments	Sampling		Sorting		None		
	Comments							
					YE	s	NO	
(I)	Are written proced	ures kept and us	sed in areas	for:		0	110	
	- Receiving inspec	tion?				]		
	- In-process inspec	ction?				]		
	- Fabrication processing?					]		
	- Final testing?					]		
	Comments							
(m)	Does Q.A. maintai controls (control ch							
	In-process inspec	ction?				]		
	Fabrication proce	essing?				]		
	Final inspection?					]		
	Comments							
					YE	S	NO	
(n)	Is Q.A. responsib conducting of, qu Comments		tion of need	for, and the		]		
(0)	Are training progr personnel? Comments	rammes provide	d for specia	l process		]		



(p) Do employees have to pass tests:

	After training?	
	Periodically? Comments	
(q)	Are production operators provided with visual aids and working instructions? Comments	

### 2.5 <u>CALIBRATION</u>

		YES	NO
(a)	Does Manufacturer maintain calibration facilities and standards?		
	Is this service purchased? If so, from whom?		
(b)	Do calibration personnel have written procedures for control and a time schedule for measurement frequency? Comments		
(c)	Is there an effective calibration record control system?		
(d)	Are calibration procedures adhered to and up-to-date? Comments		
(e)	Are decals used for equipment identification to show that units have been calibrated; when next calibration date is due and calibrator identification?		
	Are decals up-to-date?		
(f)	Are adjustments of calibrated equipment required to be sealed and tamper-proof?		
(g)	Who is in charge of initiating calibration steps?		
	- User		
	- Calibration personnel		
	- Q.A.		



2.6

No. 2023000

		YES	NO
(h)	Do calibration procedures provide for removal of any equipment not maintained or calibrated according to established schedules? Comments		
(i)	Have calibrating personnel up-to-date certification records reflecting date, traceability to NBS and identification of calibrator?		
	(1) Mechanical Standard		
	(2) Electrical Standard		
(j)	Is modified and/or repaired equipment calibrated prior to release?		
DR/	WING AND CHANGE CONTROL		
		YES	NO
(a)	Has Manufacturer adequate written procedures for control of specification and contract changes? Comments		
(b)	Does Manufacturer's system provide for documented change control guaranteeing availability of required drawing at relevant manufacturing or inspection step?		
	Do flow documents show current revisions? Comments		
(c)	Are drawings furnished by ESTEC and contract changes adequately controlled? Comments		
(d)	Does Q.A. review all drawings and changes therein prior to their becoming effective? Comments		
(e)	Has Manufacturer established a procedure for notifying his Supplier of changes in drawings? Comments		
(f)	are current specification revisions shown on prints of drawings?		



PAGE 13

ISSUE 3

### 2.7 <u>RELIABILITY</u>

		YES	NO
(a)	Is structure of Reliability organisation clearly defined?		
	Has Reliability same authority in respect of the line as Production or Engineering management? Comments		
(b)	Is there a direct feed-back of information between Reliability, Design Engineering and Q.A. groups to ensure timely notification of all relevant data? Comments		
(c)	Does Reliability respond promptly and efficiently to unexpected and/or newly detected failure modes? Comments		
(d)	Are line failures (types and causes) analysed and reported to those responsible for corrective actions?		
(e)	Are corrective actions resulting from failure analysis agreed with the Q.A. group involved or Reliability if parts or process changes must be made?		
	Q.A. Group		
	Reliability		
	Comments		
(f)	Has Reliability right to approve test specifications, data tabulation, parts or process changes?		
(g)	Is there a system for in-process failure analysis?		
	End-item failure?		
	Reporting?		
	Comments		
(h)	Are following items submitted to failure analysis as a matter of routine?		
	Production line rejects		
	Lots with a high rejection rate		



		YES	NO
	Define:		
	Items returned by Orderer		
	Items returned by Orderer with special request for failure		
(i)	analysis Has Manufacturer a failure analysis laboratory or an equivalent facility? Comments		
(j)	Are failure analysis procedures:		
0,	(1) Available?		
	(2) In use?		
	(3) Adequate? Comments		
(k)	Is failure analysis equipment:		
	(1) Available?		
	(2) In use?		
	(3) Adequate? Comments		
(I)	Are there special personnel for failure analysis? Comments		
(m)	Are failure analysis reports		
(11)			
	<ul><li>(1) Available?</li><li>(2) Adequate? Comments</li></ul>		
(n)	Has Reliability a programme to ensure reliability of discrete device designs prior to release thereof? Comments		
(o)	Has Reliability access to all pertinent development and production data of discrete devices for analysis purposes? Comments		



		YES	NO
(p)	Is reliability data available of discrete devices from the line(s) which the Manufacturer wishes to be approved? Comments		
(q)	Has Manufacturer an evaluation laboratory for determination of product characteristics?		
(r)	If Manufacturer has an evaluation laboratory:		
	Does it operate according to an established programme? or		
	According to special requests? Comments		
(s)	Give examples of problems investigated by evaluation laboratory		
(t)	Are laboratory results available on request?		
(u)	Are data sheets based on these results?		



2.9

### 2.8 <u>CONTROL OF PROCUREMENT SOURCES</u>

		YES	NO
(a)	Has Manufacturer adequate written procedures for purchase control of materials, components and services? Comments		
(b)	Has Manufacturer an effective vendor rating system? Comments		
(c)	Does rating system provide for effectiveness of written corrective actions received from Suppliers? Comments		
(d)	Do purchase documents require delivery of test reports if such reports are specified in the relevant ESA contract? Comments		
(e)	Is there a means of channelling information when specification changes require modification of current purchase orders?		
	Is "Receiving Inspection" notified of changes in purchase orders? Comments		
COI	NTROL OF INCOMING MATERIALS (PERFORMED IN SITU)		
	<u></u>	YES	
$(\mathbf{a})$			NO
(a)	Are Manufacturer's written standard inspection procedures adequate for control of incoming materials and services received?		
(a)			_
(a)	adequate for control of incoming materials and services received? Do inspectors know how and when to apply these procedures?		
	adequate for control of incoming materials and services received? Do inspectors know how and when to apply these procedures?		
(b)	adequate for control of incoming materials and services received? Do inspectors know how and when to apply these procedures? Comments Are materials received in a controlled area from which removal prior to inspection is impossible? Comments		
(b)	adequate for control of incoming materials and services received? Do inspectors know how and when to apply these procedures? Comments Are materials received in a controlled area from which removal prior to inspection is impossible?		
(b)	adequate for control of incoming materials and services received? Do inspectors know how and when to apply these procedures? Comments Are materials received in a controlled area from which removal prior to inspection is impossible? Comments Are materials properly handled and protected during the receiving process?		
(b) (c)	adequate for control of incoming materials and services received? Do inspectors know how and when to apply these procedures? Comments Are materials received in a controlled area from which removal prior to inspection is impossible? Comments Are materials properly handled and protected during the receiving process?		
(b) (c)	adequate for control of incoming materials and services received? Do inspectors know how and when to apply these procedures? Comments Are materials received in a controlled area from which removal prior to inspection is impossible? Comments Are materials properly handled and protected during the receiving process? Comments		



	YES	NO
(e) Are test reports from Suppliers being reviewed? Comments		
(f) Are accepted materials adequately identified?		
Do documents show evidence of acceptance? Comments		
(g) Are rejected materials adequately identified and segregated? Comments		
(h) Which materials are subject to limited shelf life limitations? Comments		
<ul> <li>(i) Are shelf life and cure date materials properly identified and controlled? Comments</li> </ul>		
<ul> <li>(j) Do records indicate traceability of units, lots and sublets to applicable documents (specification, revision letter - if any - and inspection record)?</li> <li>Comments</li> </ul>		
(k) Are materials stored in a controlled area under the responsibility of an authorised Custodian? Comments		
<ul> <li>(I) Are suitable inspections and tests, including physical and chemical tests, performed on raw materials? Comments</li> </ul>		
(m) Are such tests performed: In-house?		
At other locations? Comments		
<ul> <li>(n) Are storage containers, racks, bins, etc. adequate for type of material stored? Comments</li> </ul>		



			YES	NO
	(o)	Is lot traceability maintained? Comments		
	(p)	Is "first in/first out" method applied?		
2.10	<u>IN-F</u>	PROCESS INSPECTIONS AND TESTS	YES	NO
	(a)	To whom does In-process Q.A. Inspection report?		
	(b)	Are inspection and/or operation travellers used sequential to performance and control of all operations and processes? Comments		
	(c)	Do travellers refer to inspection procedures?		
		Do inspectors know how and when to use them? Comments		
	(d)	Do travellers refer to controlled specifications?		
		Do specifications show current revision status? Comments		
	(e)	Does Q.A. have written in-process procedures to control acceptance of products? Comments		
	(f)	Does the manufacturer test for early failures as part of in-process controls? Comments		
	(g)	Does the manufacturer maintain and document standard screening tests as part of their own in-process controls?		
	(h)	Does the manufacturer review the in-process control tests results against the screening tests requirements defined in the relevant Generic Specification?		
	(i)			



		YES	NO
(j)	Are documentation and instruments used by inspectors subject to calibration control?		
	Is calibration evident and up-to-date? Comments		
(k)	Is there a specific material review procedure? Comments		
(I)	Do in-process Q.A. inspectors summarise quality experience on the basis of specific process stages?		
	Do they issue quality reports on a regular basis?		
	Do reports result in assistance and/or action? Comments		
(m)	Are requests for corrective action issued in writing?		
	Are such requests answered?		
	Does corrective action ensue? Comments		
(n)	Does Q.A. maintain any statistic controls (X&R, etc.) in the in-		
	process area? Are these controls up-to-date and at individual process stations? Comments		
(0)	Is lot identification maintained throughout processing? Comments		
(p)	Are there documents describing in-process manufacturing procedures and controls? Comments		
(q)	Are there documents describing in-process inspections?		
	Do inspectors know how and when to use them? Comments		
(r)	Are there specific standards for handling, cleanliness and care of materials, parts and equipment? Comments		



		YES	NO
(s)	Are calibrations evidenced and up-to-date?		
(t)	Has Q.A. authority to stop production flow in case of out-of- control conditions?		
	Is a written material review procedure in use? Comments		
(u)	Are records maintained of training and competence of operators for welding, soldering, radiography, radiflo and plating? Comments		
(v)	Are certified operators identifiable by means of a card or badge on their clothing? Comments		



**ISSUE 3** 

### 2.11 <u>SURVEY OF MANUFACTURING LINE</u> This review shall be performed in 2 phases:-

- 1. Identification of the various steps listed in the flow chart to define the corresponding operations and collect all relevant information.
- 2. Actual line survey (indicate if inspection was performed).

If different technologies are applied, the inspection results shall be supplied on separate sheets.

### 2.11.1 Leads

- (a) Which lead material and plating is used?
- (b) Which body material and plating is used?
- (c) Lead/body type of junction.
- (d) How are parameters controlled?
- (e) How is quality controlled?

### 2.11.2 Capacitor Element

- (a) Which technology is used?
- (b) Description
- (c) Materials used
- (d) Which assembly method is used?
- (e) How is process controlled?
- (f) How is position of elements defined?



2.11.3

(g)	How is quality of assembly controlled?		
(h)	Which criteria are applied to radiographic inspection?		
(i)	Additional items (if necessary).		
<u>Cap</u>	acitor Enclosure		
		YES	NO
(a)	By which means is the device protected?		
	- Lacquer		
	- Sealing in a hermetic enclosure		
	- Pressure moulding		
	- Coating		
	- Sleeving		
	Comments		
(b)	Is capacitor element heated before protection is applied? Comments		
	Comments		
(c)	How is protection applied?	_	_
(0)	By hand Automatically		
	Comments		
(d)	If several layers, how are they made?		
(e)	List parameters of resin controlled during application		
(f)	Are controls deemed to be adequate?		

(g) Which curing and inspection procedures are applied to:Intermediate coatings?



- Final coatings?

- (h) Which solvent is recommended for analysis of devices?
- (i) Are records available to check actual curing conditions?
- (j) How does Manufacturer control sealing dimensions during processing?
- (k) How does Manufacturer control dimensions during inspection?
- (I) Is such inspection scheduled? And which aspects are inspected?
- (m) Who performs the inspection(s)?
- (n) Are visual aids and criteria provided for inspection purposes?
- (o) Are visual aids and criteria applied to the production line?
- (p) Are visual aids and criteria adequate?

### 2.11.4 Final Test Area and Screening Facility

		YES	NO
(a)	Are they separate operations?		
(b)	Are final production tests (see ESCC specification) performed by personnel under Q.A. monitoring?		
	Or are they performed by Q.A. personnel? Comments		
(c)	Does the final test have written inspection and test procedures for product classes on the line?		



		YES	NO
	Do inspectors know when and how to use them? Comments		
(d)	Do inspectors use assigned stamps to indicate inspection status on materials and accompanying documents? Comments		
(e)	Are requests for corrective action made in writing?		
	Are such requests answered? Comments		
(f)	Are rejected devices identified and segregated in a controlled area? Comments		
(g)	Are records of accepted and rejected material maintained?		
	Are these records identifiable with such materials? Comments		
(h)	Are device failures analysed?		
(11)	Are device failures analysed? Are device failure analyses summarised and reported by final		
	Q.A.? Comments		
(i)	Is a summary inspection and test report sent regularly to quality management (lot acceptance, percentage of defects, types of failure)? Comments		
(j)	Is a testing laboratory or equivalent facility available for quality assurance purposes?		



			YES	NO
	Whic facili	ch of the following tests are performed in the laboratory or ty?		
	(1)	Electrical tests		
	(2)	Mechanical tests		
	(3)	Chemical tests		
	Com	iments		
(k)		statistical controls of device parameter distribution ntained?		
	Are t	they reported to Q.A. or Reliability?		
	Com			
(I)		n environmental test facility maintained in-house?		
	II no	t, state where:		
	Are t	the following tests performed at this facility?		
	(1)	Temperature (high, low, cycle)		
	(2)	Shock (mechanical, thermal)		
	(3)	Acceleration		
	(4)	Vibration (fixed, variable, random noise)		
	(5)	Moisture resistance		
	(6)	Altitude		
	(7)	Radiographic		
	(8)	Hermeticity tests		
		(a) Fine leak, if applicable		
		(b) Gross leak or penetrant dye		
	(9)	Lead fatigue		
	(10)	Life tests - operating		
	Com	iments		



PAGE 26

No. 2023000

	YES	NO
Is available equipment used:		
- For production?		
- In R&D?		
- For Quality Control on a sample basis?		
- For screening?		
Are charts provided for the monitoring of environmental test equipment? Comments		
Is test equipment adequate for fulfilment of specification requirements? Comments		
Is final external visual inspection performed on 100% of the devices? Comments		
Are devices stored in a limited access area?		
Comments		
Are devices adequately identified to Customer requirements? Comments		
Are there provisions for lot identification? Comments		
How many burn-in positions are available:		
- At room ambient temperature?	_	
- At specified ambient temperature?		
- At specified case temperature (cooled hot plate)?		
	<ul> <li>In R&amp;D?</li> <li>For Quality Control on a sample basis?</li> <li>For screening?</li> <li>Are charts provided for the monitoring of environmental test equipment?</li> <li>Comments</li> <li>Is test equipment adequate for fulfilment of specification requirements?</li> <li>Comments</li> <li>Is final external visual inspection performed on 100% of the devices?</li> <li>Comments</li> <li>Are devices stored in a limited access area?</li> <li>Comments</li> <li>Are devices adequately identified to Customer requirements?</li> <li>Comments</li> <li>Are there provisions for lot identification?</li> <li>Comments</li> <li>How many burn-in positions are available:</li> <li>At room ambient temperature?</li> </ul>	Is available equipment used: - For production? - In R&D? - For Quality Control on a sample basis? - For screening? Are charts provided for the monitoring of environmental test equipment? Comments Is test equipment adequate for fulfilment of specification requirements? Comments Is final external visual inspection performed on 100% of the devices? Comments Are devices stored in a limited access area? Comments Are devices stored in a limited access area? Comments Are there provisions for lot identification? Comments How many burn-in positions are available: - At room ambient temperature? - At specified ambient temperature?



PAGE 27

		YES	NO
(u)	Does burn-in require soldering of leads? Comments		
(v)	What precautions are taken to maintain solderability of leads after burn-in?		
(w)	How does Manufacturer ensure that failed devices are separated from processed lots of:		
	- ESCC Level B		
	- ESCC Level C		
(x)	Has Manufacturer all test equipment necessary to perform all qualification tests:		
	- In-house?		
	- In nearby facility?		
	Specify equipment and its location:		
	- In remote location		
	Specify equipment and its location:		

### 2.12 PRESERVATION, PACKING AND SHIPPING

		YES	NO
(a)	Are there adequate written procedures for control of shipping? Comments		
(b)	Are materials designated for shipment properly identified, handled and protected? Comments		
(c)	Do copies of Customer's purchase order and evidence of inspection acceptance accompany materials from end of final test up to the time of shipment? Comments		



		YES	NO
(d)	Do Q.A. personnel perform audits of all outgoing lots? Comments		
(e)	Do shipping documents reflect inspection status or evidence of inspection, identification and similar shipping requirements? Comments		
(f)	Does Manufacturer verify conformity of devices and invoices with purchase order? Comments		
(g)	Does Manufacturer implement special packaging methods for hi- rel devices?		
	If so, which of following methods is used?		
	- Individual packages		
	- Mechanical protection		
	- Environmental protection		
	- Special warning labels		
(h)	Is shipping method designed to allow official inspection by Customs without actual removal of protective material? Comments		
(i)	Do instructions prohibit the use of substandard packaging methods for shipment of hi-rel devices?		



PAGE 29

**ISSUE 3** 

## 2.13 <u>SUMMARY OF INSPECTION RESULTS</u>

Indicate inspection results per manufacturing and testing area, whereby:

#### V = Adequate.

O =Insufficient or non-adequate.

- =Not checked or not applicable.

	1	2	3	4	5	6	7
Environmental conditions:							
Cleanliness							
Temperature control							
Humidity control							
Occupancy							
Procedures available:							
Travellers							
Calibration							
Segregation of rejects							
Inspection evidence							
Area No.							
1 = .							
2 = .							
3 = .							
4 = .							
5 = .							
6 =	6 =						
7 = .							



**ISSUE 3** 

# 2.14 GENERAL OBSERVATIONS (NOT TO EXCEED 2 PAGES)

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